

CIBC Canadian Imperial Bank of Commerce

3rd Quarter, 2000 **Investor Presentation**

September 7, 2000





CIBC Overview

John S. Hunkin Chairman and CEO



Third Quarter, 2000 Financial Review

Tom Woods
Executive Vice-President
Chief Financial Officer



CIBC - Performance Highlights

■ Another strong quarter

\$1.43 EPS

\$0.90 EPS (adjusted) - up 20% vs Q3/99

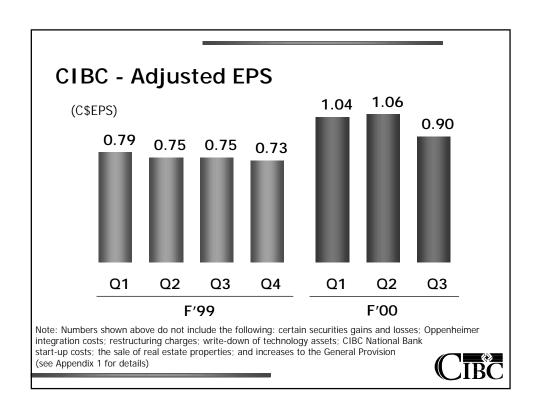
- On track to achieve \$500 MM cost reductions
- Increased specific LLP \$150 MM \$75 MM taken in Q3
- Strong capital position 8.9% Tier 1
- Unrealized gains \$2.75 B



| CIBC - Financial Highlights | | | | | | | | |
|-----------------------------|-----------|-----------|-----------|-----------|--|--|--|--|
| _ | F'99 | | F'00 | | | | | |
| | <u>Q3</u> | <u>Q1</u> | <u>Q2</u> | <u>Q3</u> | | | | |
| Net Income (C\$MM) | \$394 | \$451 | \$676 | \$601 | | | | |
| EPS (Fully Diluted) | \$0.88 | \$1.03 | \$1.60 | \$1.43 | | | | |
| ROE | 15.4% | 18.2% | 28.5% | 23.8% | | | | |
| Efficiency Ratio | 71.6% | 71.0% | 62.4% | 65.4% | | | | |
| Tier 1 Ratio | 8.4% | 8.6% | 8.5% | 8.9% | | | | |
| | | | | CIBC | | | | |



| | | | | - | | | | |
|--|------------|--------------|--------------|--------------|--|--|--|--|
| CIBC - Income Statement | | | | | | | | |
| | F'99 | | F'00 | | | | | |
| (C\$MM) | <u>Q3</u> | <u>Q1</u> | <u>Q2</u> | <u>Q3</u> | | | | |
| Total Revenue (TEB) Total Non-Interest | 2,898 | 2,779 | 3,359 | 3,054 | | | | |
| Expenses | 2,076 | <u>1,973</u> | <u>2,096</u> | <u>1,996</u> | | | | |
| Operating Income Provision for | 822 | 806 | 1,263 | 1,058 | | | | |
| Credit Losses Net Income | <u>210</u> | <u>143</u> | <u>292</u> | 218 | | | | |
| Before Tax Taxes and Minority | 612 | 663 | 971 | 840 | | | | |
| Interest | <u>218</u> | <u>212</u> | <u>295</u> | <u>239</u> | | | | |
| Net Income After Tax | 394 | 451 | 676 | 601 CIBC | | | | |



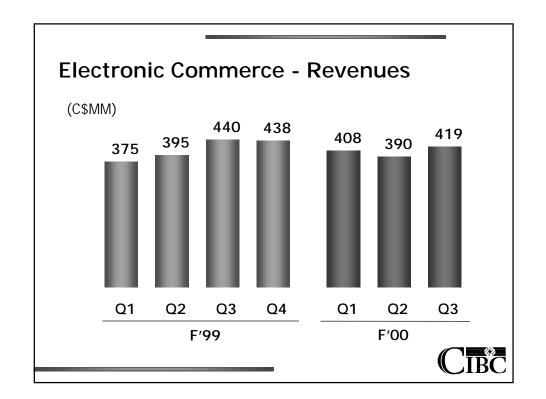


| | F'99 | | | F'00 | |
|-------------------------|-------------|----------|------------|-----------|-------------|
| (C\$MM) | <u>Q3</u> | | <u>Q1</u> | <u>Q2</u> | <u>Q3</u> |
| Electronic Commerce | 84 | | 54 | 58 | 59 |
| Retail & Small Business | 57 | | 87 | 88 | 89 |
| Wealth Management | 50 | | 141 | 115 | 86 |
| CIBC World Markets | 308 | | 205 | 394 | 389 |
| Other ⁽¹⁾ | <u>(50)</u> | <u>)</u> | <u>33)</u> | 24 | <u>(19)</u> |
| CIBC | 449 | • | 454 | 679 | 604 |
| 1 | | | | | |

⁽¹⁾ Other comprises Corporate Development and unallocated revenues and costs of Treasury and Balance Sheet Management, Risk Management, and Administration.

⁽²⁾ Results normalized for restructuring provisions, asset write-downs, and Oppenheimer integration (see Appendix 1 for details)





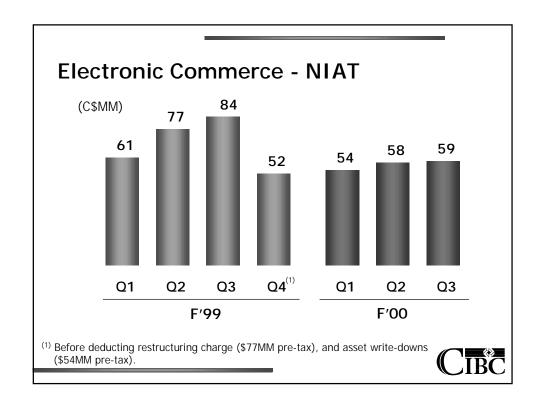


Electronic Commerce - Revenue Components

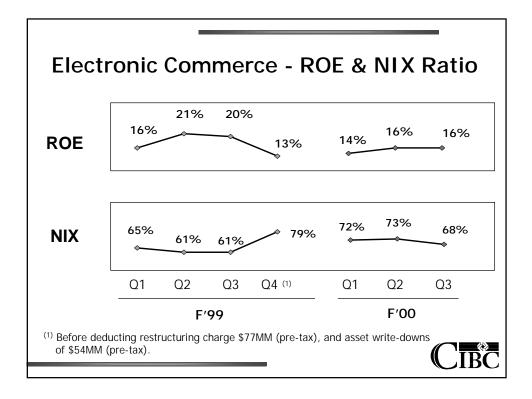
| | | F'9 | 9 | | | F'00 | |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| (C\$MM) | <u>Q1</u> | <u>Q2</u> | <u>Q3</u> | <u>Q4</u> | <u>Q1</u> | <u>Q2</u> | <u>Q3</u> |
| Cards | 173 | 187 | 197 | 221 | 208 | 218 | 240 |
| Mortgages | 81 | 81 | 104 | 74 | 86 | 78 | 81 |
| Insurance | 58 | 56 | 60 | 59 | 48 | 42 | 46 |
| Other | <u>63</u> | <u>71</u> | <u>79</u> | 84 | 66 | <u>52</u> | <u>52</u> |
| | 375 | 395 | 440 | 438 | 408 | 390 | 419 |

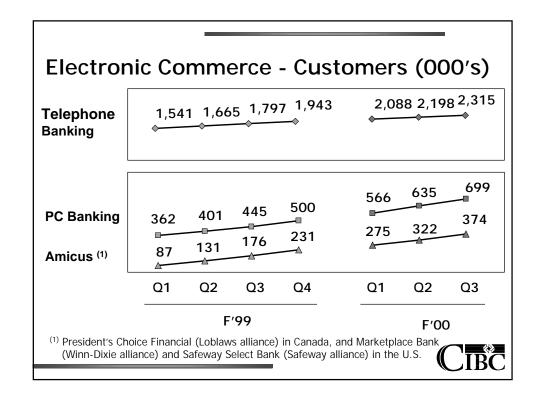
⁽¹⁾ Revenues are net of payments made to the customer segments (Imperial Service, Retail (Convenience), Small Business), which aggregated C\$480MM in Q3 F'00. See page 6 of the Supplementary Financial Information.



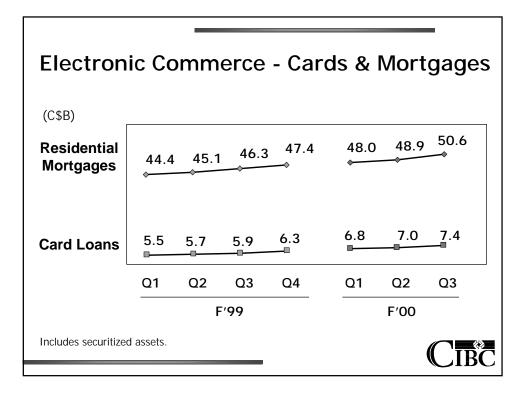


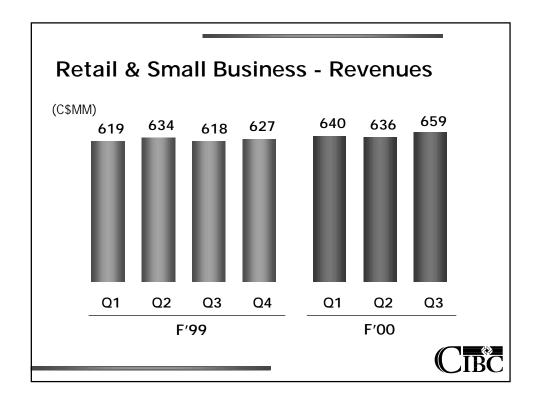














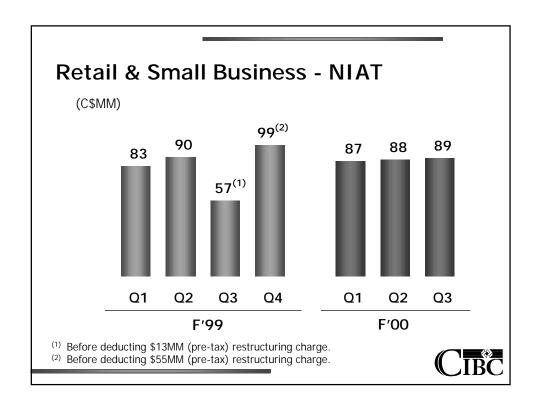
Retail & Small Business - Revenue Components

| • | | F'9 | 99 | | | F'00 | |
|---------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| (C\$MM) | <u>Q1</u> | Q2 | <u>Q3</u> | Q4 | <u>Q1</u> | Q2 | <u>Q3</u> |
| Retail Banking | 202 | 197 | 201 | 222 | 222 | 212 | 232 |
| Small Business Banking | 175 | 165 | 163 | 175 | 187 | 189 | 202 |
| Lending Products | 167 | 178 | 157 | 148 | 152 | 154 | 155 |
| West Indies | 59 | 78 | 59 | 67 | 63 | 66 | 70 |
| Other | <u>16</u> | <u>16</u> | <u>38</u> | <u>15</u> | <u>16</u> | <u>15</u> | 0 |
| | 619 | 634 | 618 | 627 | 640 | 636 | 659 |

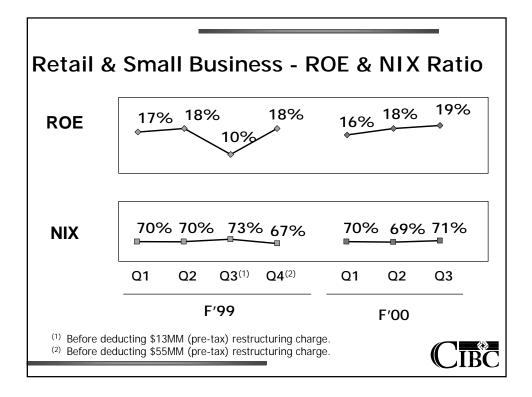
Retail Banking = Convenience Customer segment (revenue sharing arrangements with product groups)

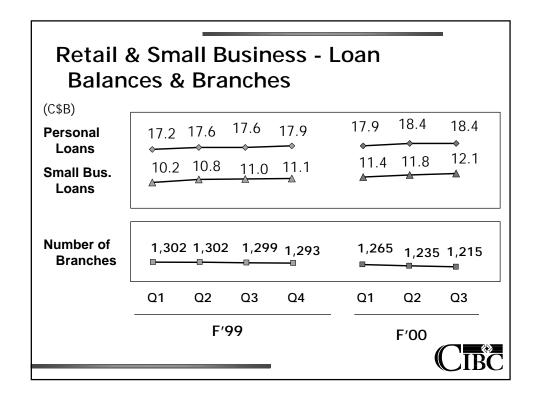
Small Business Banking = A distinct customer segment (revenue sharing arrangements with product groups)

Lending Products = Product group for Retail loan portfolio for Imperial Service, Retail Convenience and Small Business customer segments, as well as the Student Loan portfolio

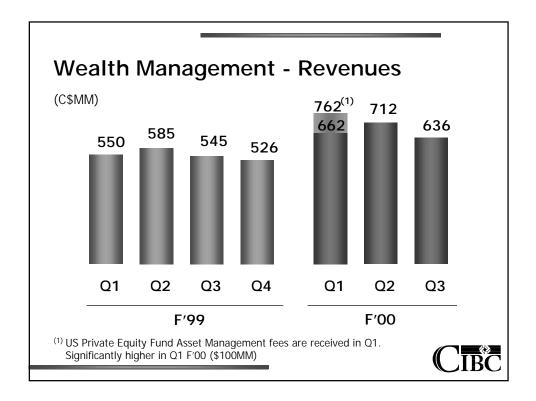












| Wealth Management - Revenue Components | | | | | | | | |
|--|------------|------------|------------------|-----------|-----------|--------------------|-----------|---|
| | . . | F | - '99 | | | F'00 | | _ |
| (C\$MM) | <u>Q1</u> | <u>Q2</u> | <u>Q3</u> | <u>Q4</u> | <u>Q1</u> | <u>Q2</u> | <u>Q3</u> | |
| Prv. Client / Asset Mgt. | 267 | 295 | 264 | 252 | 434 | ⁽¹⁾ 379 | 309 | |
| Imperial Service | 146 | 144 | 150 | 148 | 148 | 149 | 161 | |
| Wealth Products | 95 | 93 | 78 | 78 | 129 | 139 | 128 | |
| Global Prv. Banking | 22 | 32 | 29 | 30 | 30 | 33 | 30 | |
| Other | | 21 | 24 | <u>18</u> | 21 | 12 | 8 | |
| | <u>550</u> | <u>585</u> | <u>545</u> | 526 | 762 | ⁽¹⁾ 712 | 636 | |
| | | | | | | | | |

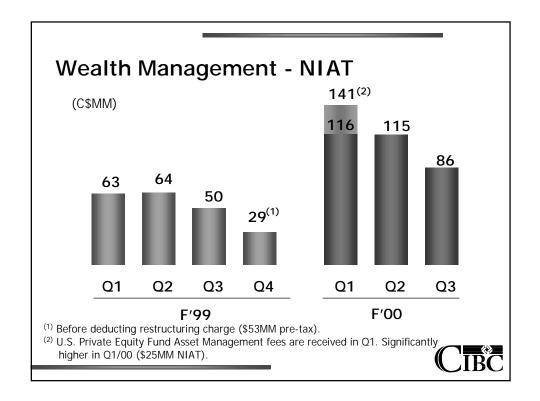
(1) U.S. Private Equity Fund Asset Management fees received in Q1. Significantly higher in Q1/00 (\$100MM).

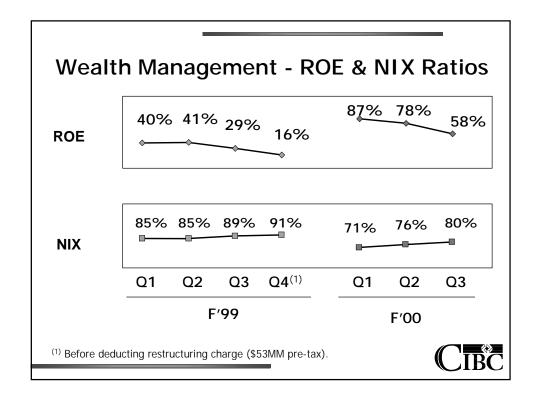
Imperial Service = High Value Customer segment (revenue sharing arrangements with product groups)
Wealth Products = Mutual Funds, Discount Brokerage, GIC's, Investment Management

Services product groups

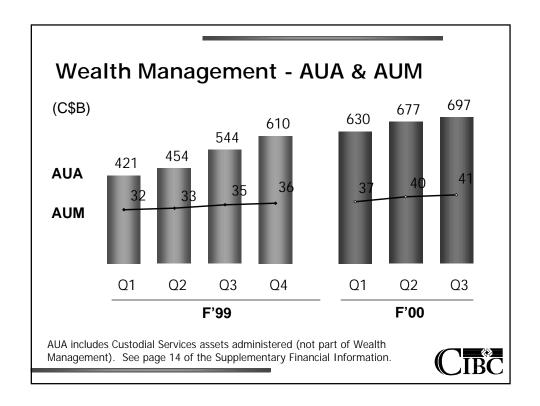
Private Client = Full Service Brokerage (Canada and the U.S.)

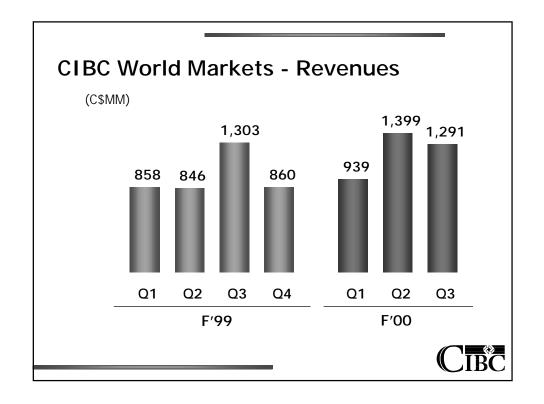






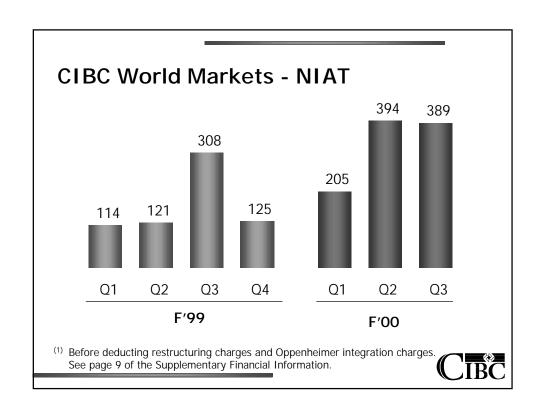




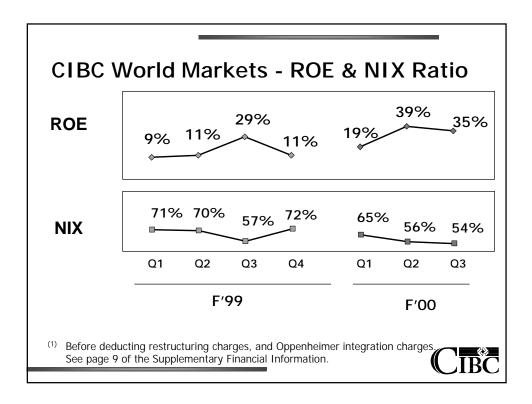


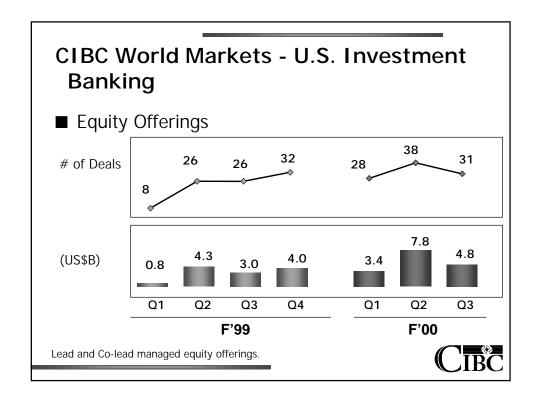


| CIBC World Markets - Revenue Components | | | | | | | | |
|--|------------|-----------|-----------|-----------|-----------|-----------|-----------|--|
| | | F' | 99 | | | F'00 | | |
| (C\$MM) | <u>Q1</u> | <u>Q2</u> | <u>Q3</u> | <u>Q4</u> | <u>Q1</u> | <u>Q2</u> | <u>Q3</u> | |
| Capital Markets | 260 | 311 | 268 | 167 | 374 | 454 | 346 | |
| Investment Banking & Credit Products | 413 | 434 | 492 | 553 | 419 | 511 | 382 | |
| Merchant Banking | 52 | (28) | 430 | (11) | 31 | 345 | 420 | |
| Commercial Banking | 114 | 113 | 115 | 126 | 119 | 115 | 117 | |
| Other | <u>19</u> | <u>16</u> | (2) | <u>25</u> | (4) | (26) | <u>26</u> | |
| | <u>858</u> | 846 | 1,303 | 860 | 939 | 1,399 | 1,291 | |
| | | | _ | | | (| | |











| CIBC- Expense Reduction Program | | | | | | | | | |
|--|----------------------|-------------------------------|-------------------------------|-------------------------------|--|--|--|--|--|
| | F'99 | | F'00 | | | | | | |
| (C\$MM) | <u>Q2</u> | <u>Q1</u> | <u>Q2</u> | <u>Q3</u> | | | | | |
| Total Non Interest Expenses | 1,826 | 1,973 | 2,096 | 1,996 | | | | | |
| Exclusions: Incentive Compensation Commissions Other Variable Expenses Strategic Initiatives | 265 107 34 | 316 183 51 <u>54</u> | 465 164 55 <u>71</u> | 388 139 55 <u>97</u> | | | | | |
| Base Expenses Decrease | 1,397 | 1,369 28 | 1,341 56 | 1,317 80 | | | | | |
| Year-Over-Year Decrease | | | | 6% | | | | | |
| Annualized Savings | | 112 | 225 | 320 | | | | | |
| | | | | CIBC | | | | | |

| CIBC - Co | mpetitive I | Balance | Sheet | Measures |
|-----------|-----------------|---------------------|----------------------|-----------------------|
| (C\$MM) | Tier 1 Ratio | Unrealized Gains | General Provision | Net Impaired Loans |
| CIBC | 8.9% | 2,750 | 1,150 | (170) |
| ВМО | 8.4% | (85) | 970 | (195) |
| BNS | 8.5% | 787 | 1,300 | (163) |
| RBC | 8.5% | (100) | 1,160 | (114) |
| TD | 7.3% | 530 | 851 | (56) |
| | | _ | | CIBC |



CIBC - Performance vs. Objectives

| Objective | Measure | YTD Performance |
|------------------|---|-------------------------------|
| Total Return | Best total return of Canadian banks 2000-2002 | Up 37% (bank index up 20%) |
| Return on Equity | 18% by 2002 | 21.6% (1) |
| EPS Growth | 15% per year | 67% ⁽¹⁾ |
| Efficiency | NIX of 60% by 2002 | 67.3% ⁽¹⁾ |
| Capital Strength | Tier 1 7.5% - 8.5% Total 10.5% - 11.5% | 8.9% 12.0% |

Appendix 1 - Base Operating EPS

⁽¹⁾ Excluding gain on sale of real estate properties

| | | F'S | 99 | _ | | F′00 | |
|-------------------------------|-------------|-----------|-----------|-------------|-----------|-----------|-----------|
| (C\$MM - except EPS) | <u>Q1</u> | <u>Q2</u> | <u>Q3</u> | <u>Q4</u> | <u>Q1</u> | <u>Q2</u> | <u>Q3</u> |
| Reported Net Income | 327 | 300 | 394 | 8 | 451 | 676 | 601 |
| Earnings Per Share (FD) | 0.71 | 0.65 | 0.88 | (0.04) | 1.03 | 1.60 | 1.43 |
| Major Gains / Losses (1) | - | 10 | (130) | 68 | - | (176) | (221) |
| Earnings Per Share | - | 0.02 | (0.31) | 0.16 | - | (0.45) | (0.54) |
| Restructuring Charges | - | 8 | 50 | 184 | - | - | - |
| Earnings Per Share | - | 0.02 | 0.12 | 0.45 | - | - | - |
| Write-down of Tech Assets | - | - | - | 31 | - | - | - |
| Earnings Per Share | - | - | - | 0.08 | - | - | - |
| Oppenheimer Integration | 10 | 5 | 5 | 5 | 3 | 3 | 3 |
| Earnings Per Share | 0.03 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 |
| CIBC National Bank | - | - | - | 8 | - | - | - |
| Earnings Per Share | - | - | - | 0.02 | - | - | - |
| Sale of DC | - | - | - | - | - | (128) | - |
| Earnings Per Share | - | - | - | - | - | (0.33) | - |
| Increase to General Provision | n 22 | 22 | 22 | 22 | - | 89 | - |
| Earnings Per Share | <i>0.05</i> | 0.05 | 0.05 | <u>0.05</u> | | 0.23 | |
| Base Operations | 359 | 345 | 341 | 326 | 454 | 464 | 383 |
| Earnings Per Share (FD) | 0.79 | 0.75 | 0.75 | 0.73 | 1.04 | 1.06 | 0.90 |
| Yr/Yr Growth | | | | | | | 20% |

⁽¹⁾Gain on Securities is the net impact of Global Crossing, Loewen, and Newcourt.





Q3/2000 Risk Review

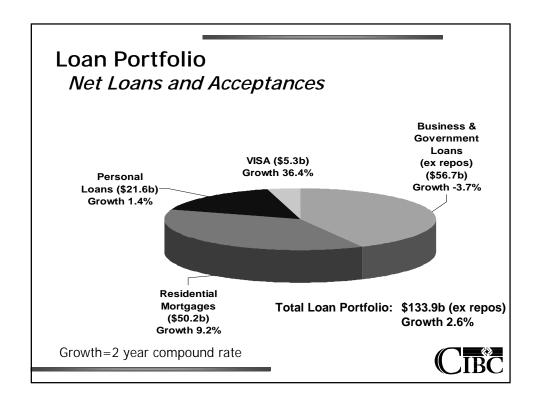
Dr. Robert Mark
Senior Executive Vice-President,
Risk Management

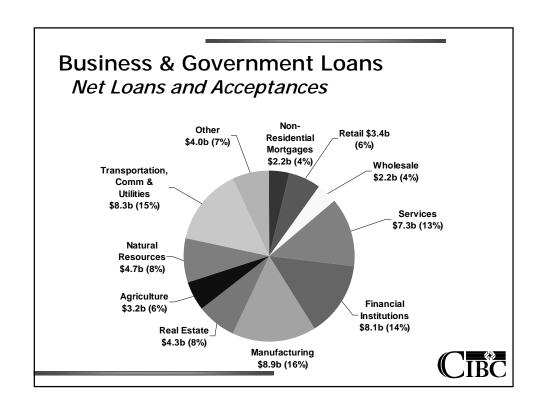
Loan Loss Provisions

- Specific provisions of \$218 million were taken in Q3/2000, an increase from \$143 in each of the past 2 quarters, and up from \$173 million in Q3/1999.
- The general allowance remains at \$1.15 billion, now 0.85% of risk weighted assets.

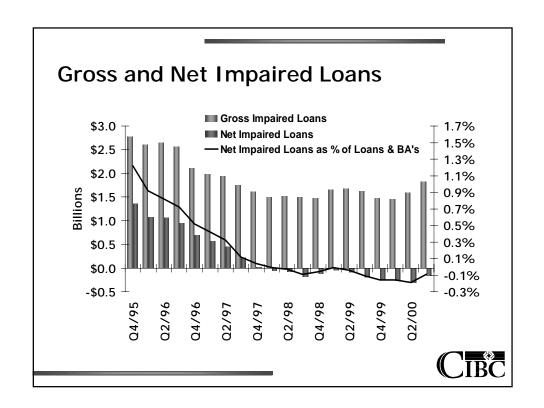


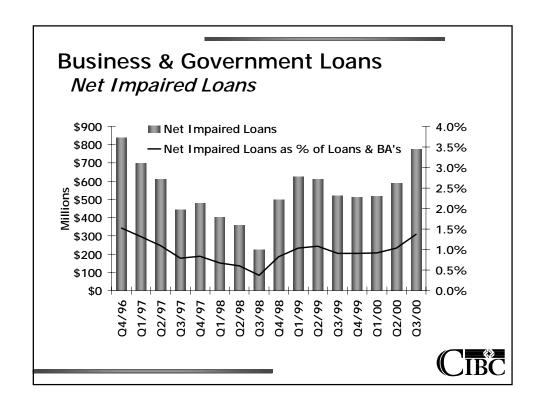




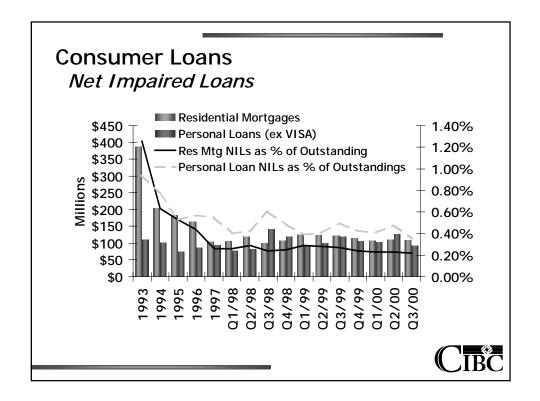












Exposures to Select Geographic Areas (1)

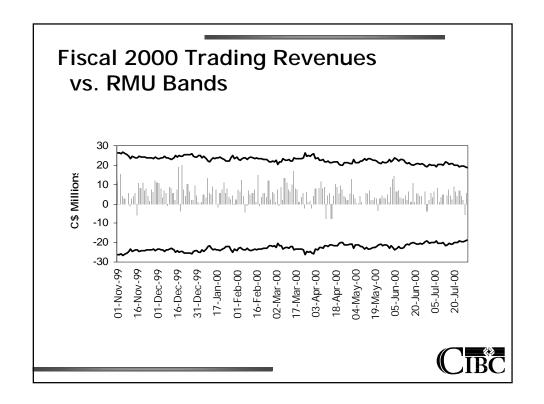
| C\$ Millions | Jun 30/2000 | Jun 30/1999 |
|-------------------|-------------|-------------|
| Selected Asia (2) | 721 | 943 |
| Japan | 1,466 | 2,761 |
| All Asia | 4,483 | 6,734 |
| Latin America | 511 | 642 |
| Eastern Europe | 33 | 84 |

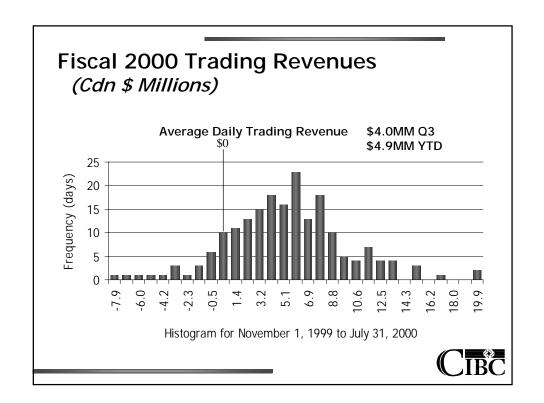
⁽¹⁾ Gross domestic and cross-border exposures, including securities, net derivatives, lending related and other asset exposures



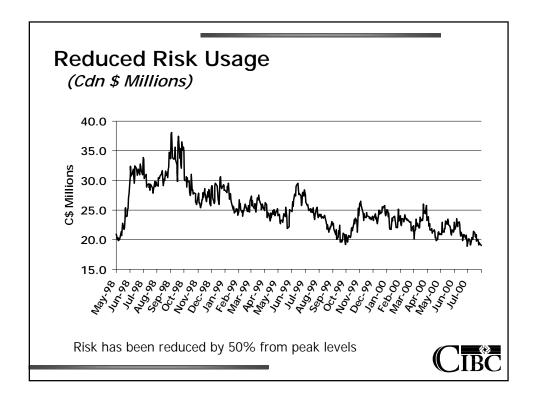
⁽²⁾ Indonesia, Korea, Thailand, Malaysia, Philippines











Forward Looking Statements

Investor presentations may contain forward-looking statements about the operations, objectives, targets and strategies of CIBC. Forward-looking statements are typically identified by the words "believe", "expect", "anticipate", "intend", "estimate" and other similar expressions. These statements are subject to risks and uncertainties. Actual results may differ materially due to a variety of factors, including legislative or regulatory developments, competition, technological change, global capital markets activity, interest rates, and general economic conditions in Canada, North America or internationally. This list is not exhaustive of the factors that may affect any of CIBC's forward-looking statements. These and other factors should be considered carefully and you should not place undue reliance on CIBC's forward-looking statements.

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